



March 11, 2025

To whom it may concern,

Company name: KAPPA-CREATE CO., LTD.
Representative: Tsuyoshi Yamakado, President and Representative Director
(Securities CODE 7421 TSE PRIME)
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Notice Regarding the Establishment of an Overseas Subsidiary

We hereby announce that our board of directors has resolved to establish an overseas subsidiary at a meeting held today.

1. Purpose of Establishment of a New Company

Last October, our company made a full-scale entry into the overseas Conveyor belt Sushi business in the Republic of Korea.

With a view to further expanding our overseas Conveyor belt Sushi business, we have decided to establish a new subsidiary in the Republic of Indonesia, where the Conveyor belt Sushi market is expected to grow.

2. Summary of the subsidiary in question

① Name	PT. Kappa Create Indonesia	
② Location	The Republic of Indonesia, Jakarta Special Capital Region	
③ Title and name of the Representative	President and Representative Director, Masahito Utagawa	
④ Details of business	Meal service business	
⑤ Share Capital	IDR Rp 100 Million (About 90 Million yen)	
⑥ Date of establishment	April 1, 2025 (Scheduled)	
⑦ Capital ratio	KAPPA-CREATE CO., LTD. 99% COLOWIDE MD Co., Ltd. 1%	
⑧ Relationship between the listed company and the company in question	Capital relationship	This company is 99% owned by our company and 1% owned by COLOWIDE MD Co., Ltd., which has the same parent company as our company.
	Human Relationship	We plan to send a director from our company.
	Business relationship	Due to prior to establishment, there is no business relationship with our company.

3. Impact on our company's business results

The establishment of this overseas subsidiary will have no impact on the business results for the fiscal year ending March 2025. We expect that the impact on consolidated business results for the fiscal year ending March 2026 will be minimal, but we will promptly make an announcement if there are any matters that need to be disclosed in the future.

End

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