



August 12, 2026

To whom it may concern,

Company name: K A P P A - C R E A T E C O . , L T D .  
Representative: President and Representative T s u y o s h i  
Director Y a m a k a d o  
(Securities CODE 7421 TSE PRIME)  
Inquiries General Manager, Corporate Fumio  
Planning Department Fukutani  
(TEL +81-45-224-7095)

**Notice Concerning Completion of Payment for Disposal of Treasury Shares  
as Restricted Share Remuneration**

The company hereby announces that the payment procedures for the disposal of treasury shares as restricted share remuneration, which was resolved at the Board of Directors meeting held on July 21, 2026, have been completed today. For details of this matter, please refer to the “Notice Regarding Disposal of Treasury Shares as Restricted Share Remuneration” dated July 21, 2026.

Record

Summary of disposal of treasury shares

|     |                                                                                  |                                                                                                                                                                                                                                                |
|-----|----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (1) | Type and number of shares to be disposed                                         | 3,500 shares of common shares of the company                                                                                                                                                                                                   |
| (2) | D i s p o s a l v a l u e                                                        | 1,549 yen per share                                                                                                                                                                                                                            |
| (3) | Disposal total amount                                                            | 5,421,500 yen                                                                                                                                                                                                                                  |
| (4) | Disposal destination and number of persons, and number of shares d i s p o s e d | One director of the company (excluding directors who are members of the Audit and Supervisory Committee and outside directors) and one executive officer who does not concurrently serve as a director of the company<br>3,500 shares in total |
| (5) | Date of disposal                                                                 | August 12, 2026                                                                                                                                                                                                                                |

End

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.